



*The Heart of a  
Healthy Community*

June 25, 2015

Arrowhead Regional Medical Center

400 N. Pepper Avenue

Colton, CA 92324

OSHPD Facility No. 106364231

#### METHODOLOGY

The pricing methodology used by Arrowhead Regional Medical Center (ARMC) is set according to each service unit or revenue center, with consideration to the following factors: acquisition cost, uniform mark-ups on a relationship to the cost of the item or service, comparable market values and involvement of each department manager. The fees are the amounts that have been determined to be the fair and equitable cost of the service.

The estimated percent change in gross revenue due to price changes approved by the San Bernardino County Board of Supervisors is 0%. There were some price adjustments made in a number of departments and the net effective on gross revenues was 3.12%

Sincerely,

A handwritten signature in blue ink that reads "Arvind Oswal".

Arvind Oswal

Assistant Hospital Administrator – Fiscal Services

Arrowhead Regional Medical Center

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